

Project Management: Glasshouse Construction



Score Card

- Project plans developed with project team.
- Improved communication between team members.
- Rational decision making instilled within project team.
- Clearer responsibilities across several work streams.
- Improved visibility of project budget and costs.

Client

A national producer, marketer and exporter of premium fresh fruit & vegetables with annual sales of over \$400M, were constructing a 10-hectare (~24.5 mile) glasshouse to allow for continued expansion within the marketplace.

Challenge

The project team was struggling due to a lack of project planning, poor communication and rash decision making resulting in the project being behind schedule and over budget.

Approach

- Situation Appraisal conducted to uncover issues and concerns with project progress to date.
- Separate work streams established to divide overall project into manageable segments.
- Using Project Management Learn & Do, work stream owners completed project plans, with milestones, tasks, resources, start dates & durations identified.
- Project communication matrix developed & implemented